



# FACT SHEETS 2017

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#### Environment

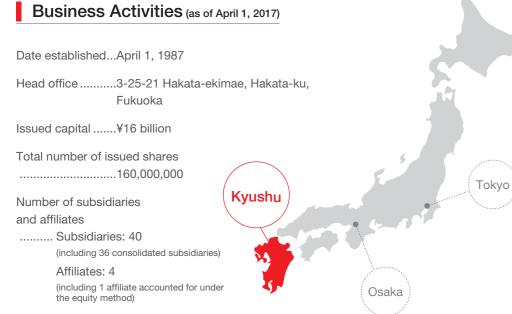
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## Transportation

- Bus Services
- Hydrofoil Ferry Services
- Rental Car Services
   \*FY2017/3

# Osaka Osaka Construction Construction, rolling stock mechanical

equipment engineering and electrical work, etc.

## Real Estate

Real estate leasing (commercial facilities, office buildings, residential apartments, etc.), real estate sales (condominiums)

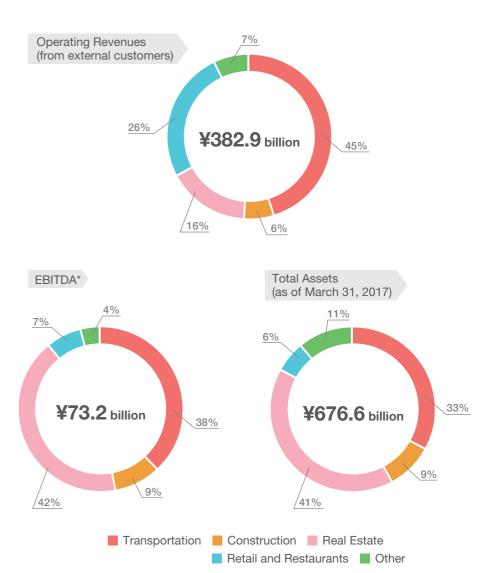
# Retail and Restaurants

Retailing, restaurants, agriculture

# Other

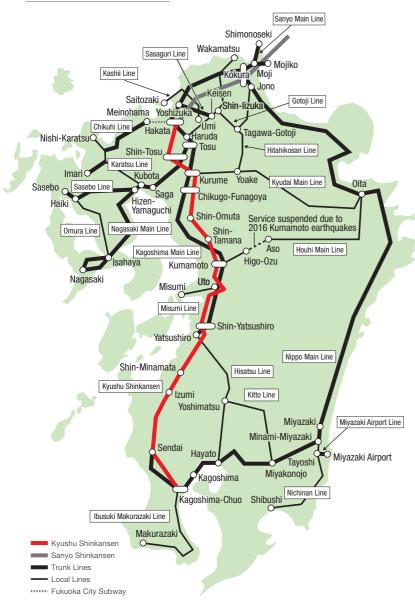
Hotel operation, golf course operation, tourist complex operation, advertising, leasing of movable properties, senior care services, etc.





\*EBITDA = Operating Income + Depreciation Costs (After elimination of intersegment transactions)

# Route Summary



#### **Conventional Lines**



Service Section: Fukuoka Metropolitan Area etc. Formation: 3 to 9 cars Maximum Speed: 120km/h

Limited Express Sonic

Maximum Speed: 130km/h

Formation: 7 cars

883 Series

Total

813 Series

# Shinkansen



Kyushu Shinkansen New 800 Series Service Section: Hakata to

Kagoshima-Chuo Formation: 6 cars Maximum Speed: 260km/h



Sanyo / Kyushu Shinkansen N700 Series

85

59

34

Service Section: Kagoshima-Chuo to Shin-Osaka Formation: 8 cars Maximum Speed: 260km/h (300km/h within Sanyo Shinkansen service area)

Name of Line			Operating Kilometers	No. of Stations	Double Track Ratio (%)	CTC Ratio (%)	Electrification Ratio (%)	Max. Speed (km/h)
Shinkansen	Kyushu Shinkansen	Hakata – Kagoshima-Chuo	288.9	4(11)	100	100	100	260
Shirikariseri	Subtotal		288.9	4(11)	100	100	100	_
	Sanyo Main Line	Shimonoseki – Moji	6.3	-	100	—	100	95
	Kaqoshima Main Line	Mojiko - Yatsushiro	281.6	96	100	100	100	130
		Sendai – Kagoshima	201.0	90	66	100	100	95
	Nippo Main Line	Kokura – Kagoshima	462.6	109	26	100	100	130
Trunk Lines	Nagasaki Main Line	Tosu– Nagasaki	148.8	40	32	100	84	130
TTUTIK LITIES	Sasebo Line	Hizen-Yamaguchi – Sasebo	48.8	13		100	100	95
	Chikuhi Line	Meinohama – Imari	68.3	28	19	100	62	85
	Sasaguri Line	Keisen – Yoshizuka	25.1	9	—	100	100	100
	Miyazaki Airport Line	Tayoshi – Miyazaki Airport	1.4	1		100	100	85
	Subtotal		1,042.9	296	43	99	95	—
	Chikuho Main Line	Wakamatsu – Haruda	66.1	23	60	100	52	95
	Omura Line	Haiki – Isahaya	47.6	11	—	—	10	95
	Kashii Line	Saitozaki – Umi	25.4	14	—	100	—	85
	Karatsu Line	Kubota – Nishi-Karatsu	42.5	12	_	100	5	85
	Hitahikosan Line	Jono – Yoake	68.7	22	_	100	—	85
	Gotoji Line	Shin-lizuka – Tagawa-Gotoji	13.3	4	_	100	—	85
Local Lines	Kyudai Main Line	Kurume – Oita	141.5	35	—	100	—	95
LUCAI LINES	Houhi Main Line	Kumamoto – Oita	148.0	35		100	15	95
	Hisatsu Line	Yatsushiro – Hayato	124.2	26	—	—	—	85
	Misumi Line	Uto – Misumi	25.6	8	_	—	—	85
	Ibusuki Makurazaki Line	Kagoshima-Chuo – Makurazaki	87.8	35	—	100	—	85
	Kitto Line	Miyakonojo – Yoshimatsu	61.6	15	_	—	—	85
	Nichinan Line	Minami-Miyazaki – Shibushi	88.9	27	—	2	2	85
	Subtotal		941.2	267	4	63	7	_

2,273.0

567

\*The figure in parentheses for number of stations is for train stations that have both Shinkansen and conventional lines

# Group Companies (as of April 1, 2017)

	Company Name	Main Business Fields	Issued Capital (Million yen)	Proportion of Voting Rights (%)
	JR Kyushu Maintenance Co., Ltd.	Rolling stock maintenance, stations, rolling stocks, building cleaning, management	45	100.0
	JR Kyushu Tetsudou Eigyou Co., Ltd.	Contract of station duties	51	100.0
ortati	JR Kyushu Bus Company	Bus services	100	100.0
ransportation	JR Kyushu Jet Ferry Inc.	Hydrofoil ferry services	100	100.0
	JR Kyushu-Rent-A-Car & Parking Co., Ltd.	Rental car services, parking construction and management business	20	100.0
	JR Kyushu Linen Co., Ltd.	Linen supply business	30	100.0
	KYUTETSU CORPORATION	Construction business	216	72.5
	KSK Ltd.	Rolling stocks mechanical equipment engineering	100	100.0
	Sanki Construction Co., Ltd.	Construction business	110	81.6
	Kyushu Electric System Company	Electrical work, communication system installation	92	100.0
	JR Kyushu Consultants Company	Construction consulting and design	20	100.0
	JR Kyushu Housing Company	Construction and sale of custom home, renovation	100	100.0
	JR Hakata City Co., Ltd.	Management and operation of station buildings	1,150	100.0
	Kokura Terminal Building Inc.	Management and operation of station buildings, hotel management	100	100.0
	Nagasaki Terminal Building Inc.	Management and operation of station buildings	480	100.0
	JR Oita City, Inc.	Management and operation of station buildings	100	100.0
	Kagoshima Terminal Building Inc.	Management and operation of station buildings	480	100.0
	JR Kyushu Building Management Co., Ltd.	Management and operation of station buildings and roadside stores	100	100.0
<sup>50</sup>	JR Kyushu Retail, Inc.	Convenience store business, management of station stands	490	100.0
and Restaurants	JR KYUSHU DRUG ELEVEN CO., LTD.	Management of drugstores (Drug Eleven)	100	92.7
	JR Kyushu Food Service Inc.	Restaurants (bars, noodle restaurants etc.), sale of light meals and boxed lunches	100	100.0
and F	JR Kyushu Fast Foods Inc.	Restaurants (fast food)	100	100.0
	Inc Train D'or	Bread making and selling	100	65.0
	JR Kyushu Farm Co., Ltd.	Production, processing and sale of agricultural products	100	42.0
sure	JR Kyushu Huis Ten Bosch Hotel Co., Ltd.	Hotel management (Hotel Okura JR Huis Ten Bosch)	100	100.0
ig, Le	JR Kyushu Hotels Inc.	Management of hotels and Japanese style inns	100	100.0
tseeing, Leisure	JR Kyushu Resort Development Co., Ltd.	Management of golf courses (JR Uchino Country Club)	100	90.0
Sight	Oyama Yumekobo, Inc.	Management of lodging and bathing facilities, Michi-no-Eki (Roadside Rest Areas)	180	72.2
	JR Kyushu Trading Co., Ltd.	Selling/buying of commodities, truck transportation business	30	100.0
	JR Kyushu Financial Management Company	Movable property leasing	400	100.0
	JR Kyushu Agency Co., Ltd.	Advertising	30	100.0
Business Services	JR Kyushu Secom Inc. *	General security	100	50.0
	JR Kyushu Life Service Co., Ltd.	Dormitory management, food service, contract of cleaning service	10	100.0
	JR Kyushu System Solutions Inc.	Provision of communication and information processing service, contract of salary and welfare service	80	100.0
	JR Kyushu Senior Life Support, Inc.	Management of private residential care homes	400	100.0
*Eau	ity method affiliate			





JR Kyushu Maintenance Co., Ltd.



JR Kyushu Tetsudou Eigyou Co., Ltd.



JR Kyushu Food Service Inc.



JR Kyushu Retail, Inc.





**KYUTETSU CORPORATION** 





JR Kyushu Huis Ten Bosch Hotel Co., Ltd.



JR Kyushu Resort Development Co., Ltd.



JR Hakata City Co., Ltd.



Nagasaki Terminal Building Inc.

# Business Services JR Kyushu Senior Life Support, Inc.

JR Kyushu Trading Co., Ltd.

# JR Kyushu Group Medium-Term Business Plan 2016-2018

What the JR Kyushu Group Aims To Be

A Corporate Group That Invigorates Kyushu, Japan, and Greater Asia with Safety and Service as Its Foundation



## Integrity

Integrity acts as the DNA of the JR Kyushu Group, providing a code of conduct to be passed down from generation to generation. In consideration to all those involved with the JR Kyushu Group, we make concerted efforts to conduct ourselves in a fair and just manner without engaging in any type of dishonest behavior.

#### Growth and Evolution

With passion and courage, the JR Kyushu Group will realize growth and evolution. The JR Kyushu Group will continue to grow and evolve together with its employees by forging a corporate culture that celebrates new challenges and will expand its customer base.

#### Local Community Invigoration

The JR Kyushu Group cannot invigorate itself if it does not first invigorate the communities in which it operates. Accordingly, the Group will invigorate local communities by building better transportation networks and towns and creating enriched lifestyles for community members.

# Position of the Medium-Term Business Plan 2016–2018

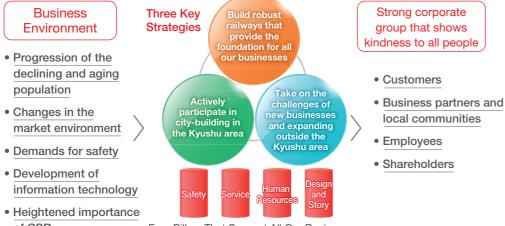
#### Aiming to be a kind and robust corporate group involved in comprehensive city-building (Community Enhancement and Vitalization)

Further accelerate the creation of a strong management foundation that enables long-term, continuous business activities that contribute to local development.

# Basic Policies of the Medium-Term Business Plan 2016–2018

While taking into consideration the wildly changing business environment, we will reinforce the four pillars that support our entire business and actively move forward with three key strategies.

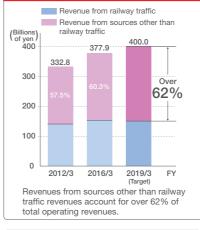
Through these efforts, we will continue to show kindness to all those involved in the JR Kyushu Group and maintain our robust stature.



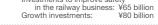
# **Target Management Figures**

- Target consolidated figures (FY2019/3)
  - Operating Revenues: ¥400 billion
  - FBITDA: ¥78 billion

# **Operating Revenues**



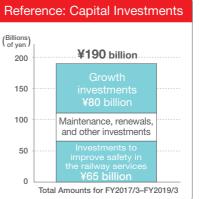
Reference Capital investments: ¥190 billion (total of FY2017/3-FY2019/3) Maior breakdown: Investments to improve safety



FRITDA



Note: Targets for FY2019/3 account for the effects of prepaid expenses made at the end of FY2016/3 for stock loan fees for the Kyushu Shinkansen.



#### In order to become the type of cooperate group we aim for, we will allocate cash flows primarily to safety investments in the railway business and growth investments. In doing so, we hope to realize the targets of the Medium-Term Business Plan. Furthermore, we aim to pay out dividends in a stable manner

of CSR

2010

2015

2020

2025

2030

2035

2040

128 057

127,095

124,100

120.659

116,618

112,124

107,276

13.204

13,016

12,604

12,196

11,747

11,265

10,746

\_

100

98.0

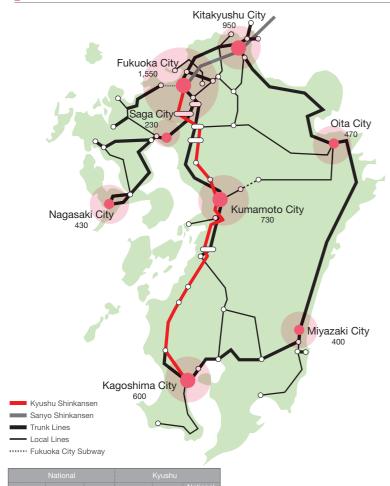
95.3

92.1

88.6

84.7

# Trends in Kyushu Area Population and Gross Production



10.3%

10.2%

10.2%

10.1%

10.1%

10.0%

10.0%

\_

100

97.4

94.2

90.7

87.0

83.0

Fukuoka Pref.	Population	Change	Saga Pref.	Population	Change
2010	5,072	-	2010	850	-
2015	5,102	100	2015	833	100
2020	4,968	97.6	2020	803	96.1
2025	4,856	95.4	2025	775	92.8
2030	4,718	92.7	2030	745	89.2
2035	4,559	89.5	2035	714	85.5
2040	4,379	86.0	2040	680	81.5
Oita Pref.	Population	Change	Miyazaki	Population	Change
2010	1,197	Change	Pref. 2010	1,135	Change
		-			-
2015	1,166	100	2015	1,104	100
2020	1,134	96.9	2020	1,073	96.3
2025	1,094	93.4	2025	1,034	92.8
2030	1,050	89.7	2030	991	89.0
2035	1,004	85.7	2035	947	85.0
2040	955	81.6	2040	901	80.8
Kumamoto			Kaqoshima		
Pref.	Population	Change	Pref.	Population	Change
2010	1,817	-	2010	1,706	-
2015	1,786	100	2015	1,648	100
2020	1,725	96.1	2020	1,588	95.2

# 1,817 2010 1,706 1,786 100 2015 1,648 100 1,725 96.1 2020 1,588 95.2 1,666 92.9 2025 1,522 91.2 1,603 89.4 2030 1,454 87.2 1,538 85.7 2035 1,386 83.1

2040

2025

2030

2035

2040

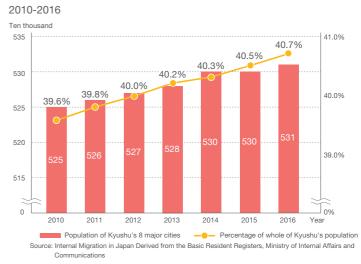
1,467

81.8

Nagasaki Pref.	Population	Change
2010	1,427	-
2015	1,377	100
2020	1,313	94.7
2025	1,250	90.2
2030	1,185	85.5
2035	1,118	80.6
2040	1,049	75.7

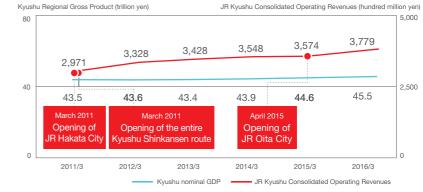
1,314 78.8

# Population Share of Major Cities in Kyushu



# Kyushu Regional Gross Product (nominal GDP)\* and JR Kyushu Consolidated Operating Revenues

#### FY2011/3-2016/3



(Unit) Population: thousands

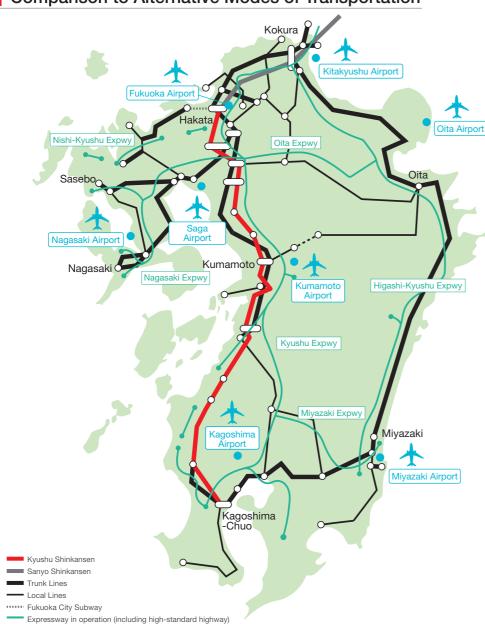
(Change) Indexes based on 2015 as 100

(National ratio) Percentage of whole population

Source: Population Projection by Prefectures (March 2015), National Institute of Population and Social Security Research

2010 Population Census and 2015 Population Census, Ministry of Internal Affairs and Communications Source: Report on Prefectural Accounts and Report on National Accounts, Cabinet Office

\*The gross product of Kyushu for the years ending March 31, 2015 and March 31, 2016 was calculated by multiplying the proportion of Kyushu's gross product for the year ending March 31, 2014 (9.1%) by each of Japan's nominal GDP for the years ending March 31, 2015 and March 31, 2016, according to the Report on Prefectural Accounts and Report on National Accounts, Cabinet Office.



# Comparison to Alternative Modes of Transportation

#### Hakata – Kumamoto

	No.	Required Time	Fare (yen)
JR	116	0:32	3,730
Bus	200	2:00	1,645

#### Nagasaki – Shin-Osaka

	No.	Required Time	Fare (yen)
JR	40	4:27	16,030
Airplane (Itami Airport)	14	3:05	22,900

#### Hakata – Kagoshima-Chuo

		Required Time	Fare (yen)		
JR	71	1:16	9,450		
Bus	s 42 4:15 3				
*The number of buses includes overnight buses					

\*The number of buses includes overnight bu

#### Hakata – Nagasaki

	No.	Required Time	Fare (yen)
JR	52	1:50	2,750
Bus	112	2:07	2,058

#### Hakata – Sasebo

	No.	Required Time	Fare (yen)
JR	32	1:42	2,210
Bus	67	1:51	1,800

# Kumamoto – Shin-Osaka

	INO.	Required time	Fare (yen)
JR	47	2:57	16,780
Airplane (Itami Airport	20	3:05	18,100

#### Oita - Shin-Osaka

		No.	<b>Required Time</b>	Fare (yen)
	JR	61	3:35	15,220
Airplar	e (Itami Airport)	14	3:00	18,050

#### Kagoshima – Shin-Osaka

	No.	Required Time	Fare (yen)
JR	45	3:41	20,140
Airplane (Itami Airport)	26	2:53	22,250

#### Hakata – Beppu, Oita

	No.	Required Time	Fare (yen)
JR	65	2:01	2,750
Bus	104	2:18	2,055

#### Hakata – Miyazaki

	No.	Required Time	Fare (yen)
JR	23	5:10	5,660
JR	18	3:31	10,800
JR + Bus	32	3:00	7,000
Bus	56	4:09	3,700

\*The upper row of JR is via Kokura. The lower row is via Kagoshima-Chuo. \*JR+bus is via B&S Miyazaki. Notes:

- 1. Number of buses or trains (weekday total of both directions), required time (fastest time) and fare are current as of April 1, 2017
- Time required for flights is estimated. In addition to transfer time between city center and airport, 10 minutes time is added for transfer from airport limousine bus or nearest train station to the boarding gate, and 20 minutes is added for waiting time at boarding gate
- 3. Per coupon-type ticket for JR train or bus fare within Kyushu
- 4. For calculation of the fare to Shin-Osaka from each city in Kyushu, e-kippu was used for JR trains, and a Tokubin 1 or Tokuwari 1 advance purchase discounted fare was used for airplanes with additional fares for city center-airport transportation

# Demand from Inbound Travel

## Flight Times from Major Cities in Asia

(Shortest times to fly to Fukuoka based on airline schedules between Feb. and Mar. 2016)



# Active Cooperation with Firms Outside Japan

- Sales of Kyushu Rail Pass on HK Express (a low cost carrier) flights
- Agreement signed with multiple travel agencies outside Japan to sell Seven Stars in Kyushu tickets



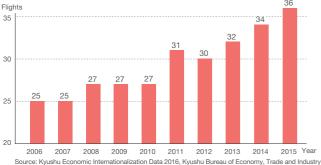
#### Sales Promotions of JR Kyushu Rail Pass

- First year-to-year decline, due to 2016 Kumamoto earthquakes and the elimination or reduction of international flights by LCCs
- Establishment of new JR Southern Kyushu Rail Pass
- Sales promotions through overseas travel agencies, airline tie-ups, travel fair exhibitions, etc.



#### Source: Summary of Kyushu Economy, Kyushu Bureau of Economy, Trade and Industry

# Number of International Flight Routes with Arrival or Departure in Kyushu



# Annual Number of Foreign Visitors



#### Annual JR Kyushu Rail Pass Sales



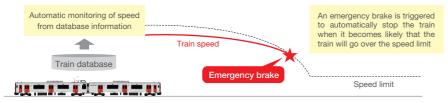
onomy, Trade and Industry Source: Annual Number of Foreign Visitors to Kyushu, Kyushu District Transport Bureau

# Safety and Service Efforts

# Safety Efforts

#### Installation of New Automatic Train Stop Device ATS-DK

In order to further improve the level of safety on conventional lines, we are currently equipping our systems with a newly developed automatic train stop device, ATS-DK. In addition to stop-signals on traffic lights, this new ATS enhances the safe operation of JR trains. When the train is likely to travel over the speed limit in curves and junctions, this ATS stops the train before the train enters such parts. Currently, we have equipped all trains with the system, and established the ground equipment on all of the line sections where the government set a deadline to do so. We will systematically continue to install the equipment on other line sections.



#### Safety Measures on Platforms

In order to prevent occurrence of accidents on platforms in which passengers are hit by trains or fall onto the tracks, we are expanding our use of tactile pavings with a line to indicate the safe side of platform to safely quide the visually impaired, and SOS emergency brake buttons to use in the event of emergencies, and have installed platform screen doors on all Kyushu Shinkansen platforms.

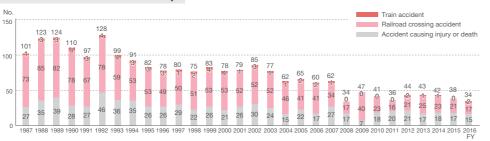




Shinkansen platforms safe side of platform

Platform screen doors on Tactile pavings with SOS emergency brake buttons a line to indicate the

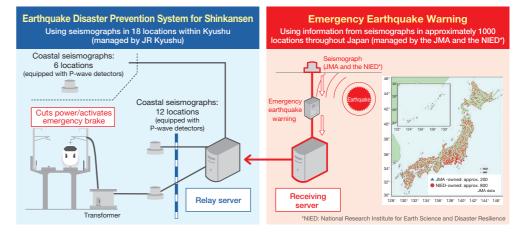
#### Occurrence of Accidents on Railways



Train accident: Train collisions, derailments, fires Railwav Railroad crossing accident: Collisions or contact involving trains or cars with people or vehicles at crossings accidents Accident causing injury or death: Injuries or deaths due to operation of trains or cars

#### Earthquake Disaster Prevention System

Kyushu Shinkansen trains have a system in place that cuts power transmission and activates an emergency brake when an earthquake is detected. Moreover, seismographs installed in 12 locations along railway lines and six locations along the coast detect P-waves (primary waves) and are linked with emergency earthquake warnings of the Japan Meteorological Agency (JMA), allowing trains to stop ahead of time.



# Service Efforts

#### Barrier Free Implementation Status

								No. of stations	
Fukuoka	Meinohama, Chikuzen-Maebaru, Hakozaki, Fukkodai-mae, Yoshizuka, Hakata, Chihaya, Kashil, Kyudai-Gakkentoshi, Susenji, Kyusandai-mae, Imajuku, Takeshita, Sasabaru, Minami-Fukuoka, Shimoyamato	16	-	-	Wajiro	1	-	-	
Fiking Kitakyushu	Mojiko, Kokura, Tobata, Space World, Nishi-Kokura, Kurosaki, Moji, Shimo-Sone, Yahata, Jono, Minami- Kokura, Kyushukodal-mae, Edamitsu	13	Orio, Abeyama-koen	2	Jinnoharu, Kusami	2	-	-	
Other Areas	Yukuhashi, Shin-Iizuka, Togo, Chojabaru, Hainuzuka, Kasuga, Koga, Ebitsu, Akama, Ongagawa, Sasaguri, Onojo, Kurume, Futsukaichi, Fukuma, Shingu-chuo, Chidori, Omuta, Haruda, Hatae, Nogata, Yusu	22	-	=	Umi, Higashi-Fukuma, Kanda, Nakama, Unoshima, Kyoikudai-mae, Mizumaki	7	Tenpaizan, Keisen, Mizuki, Obase Nishikodai-mae	4	Elevator at Hak
Saga Pref.	Tosu, Kiyama, Saga	3	-	-	Karatsu, Takeo-onsen, Shin-Tosu	3	Kanzaki	1	00 0 0 1
Nagasaki Pref.	Nagasaki, Sasebo, Isahaya	3	Urakami	1	Huis Ten Bosch, Kikitsu, Nagayo, Haiki, Omura	5	-	-	
Kumamoto Pref.	Suizenji, Kumamoto, Tamana, Shin-Suizenji, Higo-Ozu	5	-	-	Hikarinomori, Kami-Kumamoto, Yatsushiro, Uto, Shin-Yatsushiro, Matsubase	6	Musashizuka, Tokaigakuen-mae	2	
Oita Pref.	Beppu, Nakatsu, Oita	3	-	-	Kamegawa, Oitadaigaku-mae	2	Tsurusaki, Ozai, Beppudaigaku, Takajo	4	
Miyazaki Pref.	Miyazaki	1	-	-	Minami-Miyazaki	1	-	-	
Kagoshima Pref.	a Kagoshima-Chuo, Sendai, Taniyama		3 Kokubu		Sakanoue, Ijuin		Hayato, Kagoshima, Kami-Ijuin, Kajiki	4	
Total	69 4				29 15				Multi-purpose F



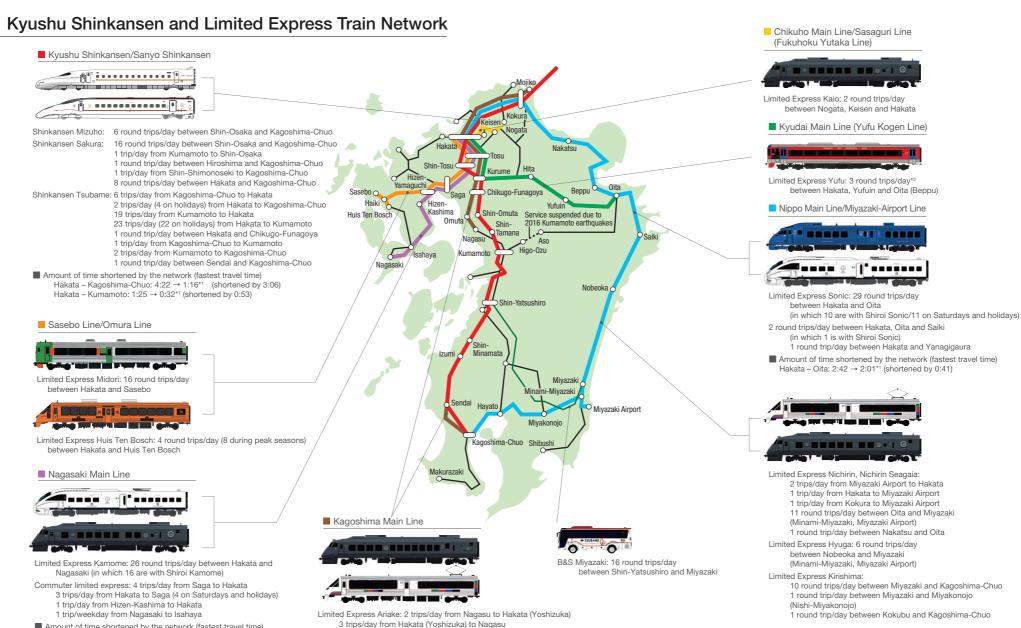
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# 3. Business Activities (Railway Services)

4. Data



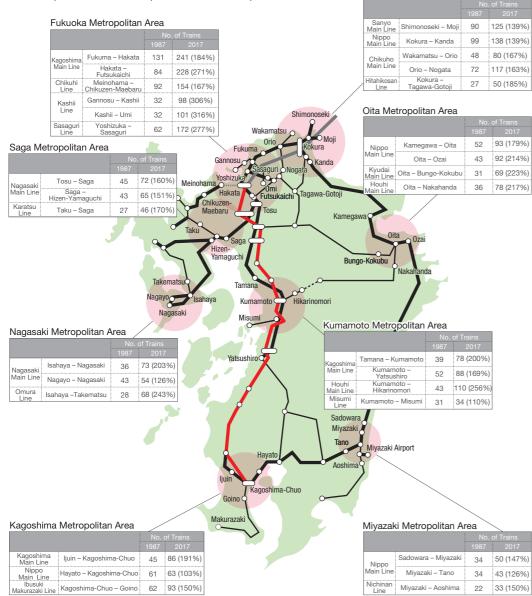
- Amount of time shortened by the network (fastest travel time) Hakata – Nagasaki: 2:07 → 1:50\*1 (shortened by 0:17)
- Limited Express Kirameki: 14 trips/day from Hakata to (Mojiko) Kokura 11 trips/day (13 on Saturdays and holidays) from (Mojiko) Kokura to Hakata

Kitakyushu Metropolitan Area

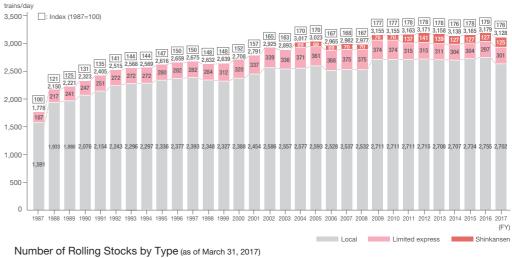
4. Data

# **Transportation Service Improvement**

Transportation Service Improvements in Metropolitan Areas



#### Number of Trains in Service (As of April 1)



	SL Steam locomotive		DL Internal- combustion locomotive	IEC Shinkanson	EC Electric railcar	DC Internal- combustion railcars		Other	
No. of rolling stocks	1	0	9	142	1,153	318	10	34	1,667

#### Number of New Rolling Stocks Introduced

FY Series	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	Tota
800 (Sakura, Tsubame)					_												30		6				6	12	_				_		5
N700 ( <sup>Mizuho, Sakura,</sup> )																								80		8					8
885 (Kamome, Sonic)													42	20		4	3														6
883 (Sonic)								21	14	15												6									5
787 (Kamome, Midori,)						72	27	21				12	5			3															14
783 (Kamome, Midori, Huis) Ten Bosch, Nichirin	29	28	27	6																											9
BEC819																														14	1
817															62		24	4		8					27	14		6			14
815													44																8		5
813							18	21	24	30	60	24			6	17		9		18			27								25
811			40	24	4	44																									11
303													12			6															1
305																												36			3
KiHa72 ( <sup>Yufuln no</sup> )												4																	1		
KiHa183 (Asoboy!)	3		1																												
KiHa200/220				6	6	8	11			12	10						1			9			3								6
KiHa125						11	14																								2
KiHa31	3																														
DF200																											1				
77 ( <sup>Seven Stars</sup> )																											7				
Total	35	28	68	36	10	135	70	63	38	57	70	40	103	20	68	30	58	13	6	35	0	6	36	92	27	22	8	42	9	14	1,23

Notes:

\*1: Decommissioned cars among these: one KiHa 200(in FY1993), eight 813s and two 811s(FY2001), one KiHa 200 and two 811s(FY2002), three 885s(FY2003), and four 783s(FY2016)

\*2: In FY2015, eight 815s (manufactured in 1999) were purchased from Holding Company for Houhi Main Line

4. Data

# D&S (Design & Story) Trains and Cruise Train: Seven Stars in Kyushu



Limited Express Yufuin no Mori Operation commenced on March 11, 1989 Route: Hakata – Yufuin & Beppu\*



Limited Express A-Train Operation commenced on October 8, 2011 Route: Kumamoto – Misumi



Limited Express SL Hitoyoshi Operation commenced on April 25, 2009 Route: Kumamoto – Hitoyoshi



Limited Express Kawasemi Yamasemi Operation commenced on March 4, 2017 Route: Kumamoto – Hitoyoshi



Limited Express Isaburo / Shinpei Operation commenced on March 16, 1996 Route: Kumamoto – Hitoyoshi – Yoshimatsu

Aso Miyaji Kumamot Nagasa Misumi Shin-Yatsushirr Yatsushiro Hitovosh Miyaza Kagoshima-Chuo

**D&S Trains:** Those with a special design and a background Story in the area in which they operate



Limited Express Hayato no Kaze Limited Express Ibusuki no Tamatebako Operation commenced on March 13, 2004 Operation commenced on March 13, 2011 Route: Kagoshima-Chuo – Yoshimatsu Route: Kagoshima-Chuo – Ibusuki



JR Kyushu Sweet Train Aru Ressha Operation commenced on August 8. 2015 Route: Oita – Hita, Sasebo –Nagasaki



Kyushu Odan Tokkyu Operation commenced on March 13, 2004 Route: Beppu – Kumamoto\*



Limited Express Asoboy! Operation commenced on June 4, 2011 Route: Kumamoto – Mivaji\*



Limited Express Umisachi-Yamasachi Operation commenced on October 10, 2009 Route: Miyazaki – Nango

# Seven Stars in Kyushu

- Japan's first Cruise Train boasting immense popularity
  - 17 times over reservation limit (for the period between October 2017 and February 2018)
- Driving awareness about Kyushu and greatly contributing to Kyushu's increase in tourists

Driving awareness about Kyushu's tourist trains leading to an increase in use of other local trains



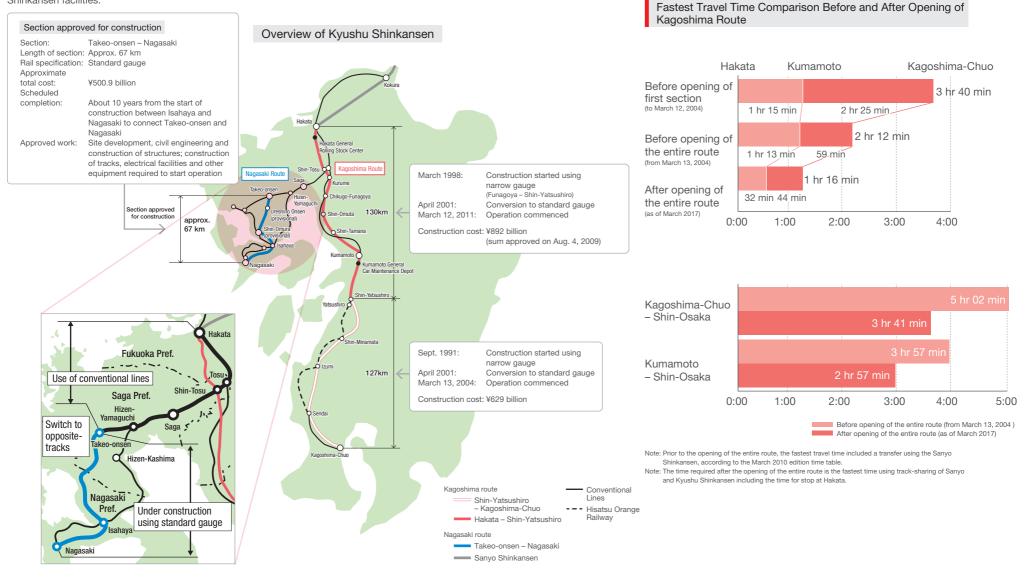




4. Data

# New Shinkansen Lines

The Kyushu Shinkansen is being built by JRTT (the Japan Railway Construction, Transport and Technology Agency), as a public project. As a Type I Railway Business Operator, JR Kyushu is renting and managing the Shinkansen facilities.



# **Real Estate Businesses**



# Major Station Buildings

Building name	Date opened	Floor area (m²)	No. of visitors (10,000) FY2017/3	Tenant sales (100 million yen) FY2017/3
1 Amu Plaza Kokura	March 14, 1998	48,500	1,360	120
2 Amu Plaza Nagasaki	September 21, 2000	58,500	1,169	208
3 Amu Plaza Kagoshima	September 17, 2004	65,000	1,764	264
4 JR Hakata City/Amu Plaza Hakata	March 3, 2011	240,000 *incl. Hakata Hankyu	7,055	1,061
5 JR Oita City/Amu Plaza Oita	April 16, 2015	154,000	2,221	223



1 Amu Plaza Kokura





③ Amu Plaza Kagoshima



④ JR Hakata City/Amu Plaza Hakata

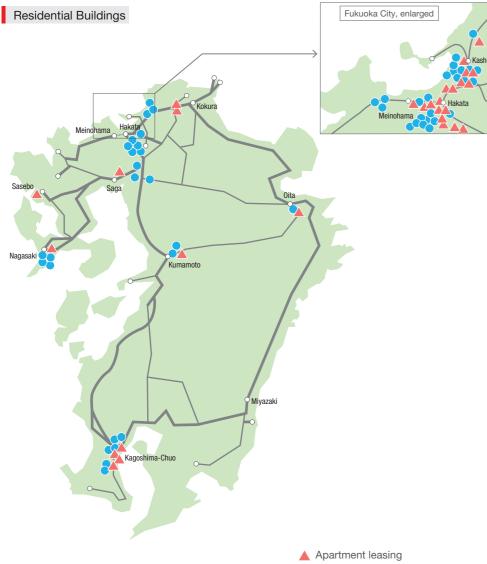


5 JR Oita City/Amu Plaza Oita

# Overview of Office Leasing

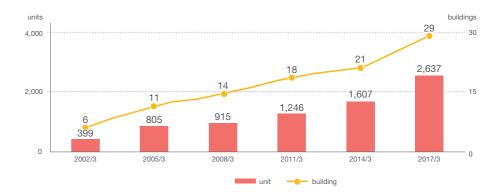
Name	Acquired	Floor area (m²)
Akasaka Sanno Center Building	March, 2011	5,000
📀 Kojimachi Nibancho Center Building	March, 2014	44,000
IRJP Hakata Building	April, 2016	44,000
Hirakawacho Center Building	September, 2016	8,000

# Real Estate Businesses

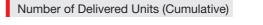


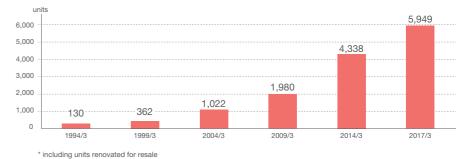
# Apartment Leasing

# Number of Completed Units and Buildings (Cumulative)



#### Condominium Sales

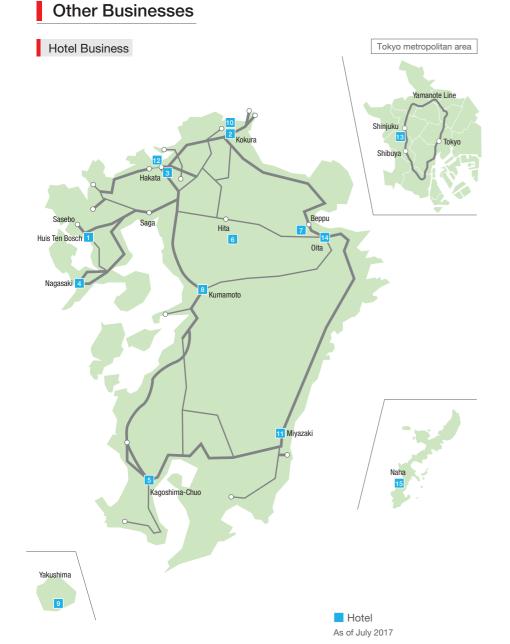




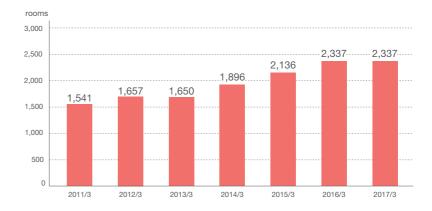
Condominium sales\*

\*Listings with over 50 units (including joint venture projects) Listings delivered or opened as of July 2017

4. Data



# Number of Guest Rooms at JR Kyushu Group Hotels (Cumulative)



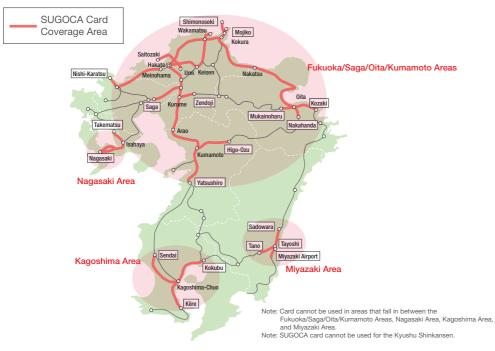
# Number of Guest Rooms/Opening

	Hotel name	Number of rooms	Year of Opening
1	Hotel Okura JR Huis Ten Bosch	320	June 1, 1995 Rebranded and reopened on April 1, 2012
2	Station Hotel Kokura	294	April 27, 1998
3	JR Kyushu Hotel Blossom Fukuoka	90	June 1, 1999 Rebranded and reopened on July 2, 2011
4	JR Kyushu Hotel Nagasaki	144	September 22, 2000
5	JR Kyushu Hotel Kagoshima	247	South wing: Aug 1, 2001/North wing: Mar 19, 2010
6	Okuhita Onsen Umehibiki	11(32)*	November, 2002 Scheduled to be rebranded and reopened in Nov, 2017
7	Hana Beppu Ryokan	30	September 18, 2003 Rebranded and reopened on April 27, 2012
8	JR Kyushu Hotel Kumamoto	150	March 9, 2004
9	JR Hotel Yakushima	46	October 1, 2005
10	JR Kyushu Hotel Kokura	187	September 30, 2007
11	JR Kyushu Hotel Miyazaki	141	November 3, 2011
12	JR Kyushu Hotel Blossom Hakata Chuo	247	April 8, 2013
13	JR Kyushu Hotel Blossom Shinjuku	240	August 8, 2014
14	JR Kyushu Hotel Blossom Oita	190	April 23, 2015
15	JR Kyushu Hotel Blossom Naha	218	June 24, 2017

\*Number of rooms when reopened

# **Other Businesses**

# SUGOCA Common IC-card Ticketing Service



# Number of Vendors Where Electronic Money is Accepted and Number of SUGOCA Cards Issued



# Retail and Restaurant Business

Number of Shops in Retail and Restaurant Segment (Cumulative)







Drug Eleven and Family Mart shared store



Yaoya Kyuchan greengrocer store (Chihaya store)



Train D'or bakery (Hakata store)

180

63

298

8

4

1

6

6

1

2

1

16

4

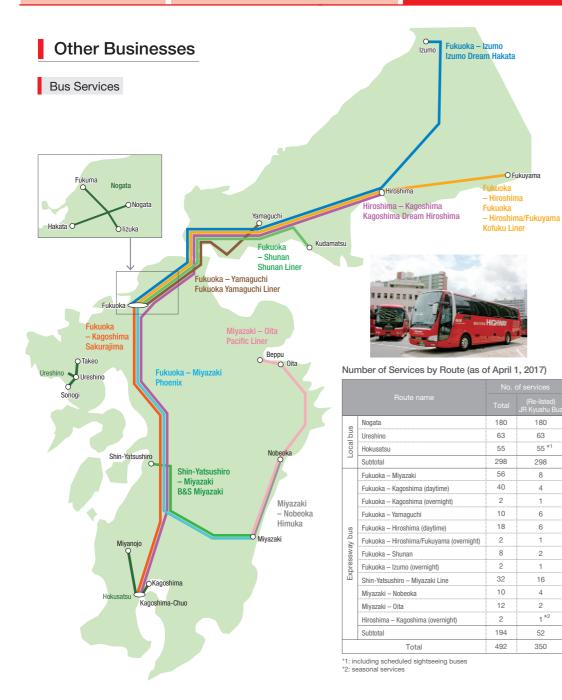
2

1\*2

52

350

55 \*<sup>1</sup>



# Hydrofoil Ferry Services



#### Port terminal

Fukuoka: Hakata Port International Terminal Tsushima: Hidakatsu Port Busan: Busan Port International Passenger Terminal

#### No. of services

Fukuoka - Busan: 3 round trips/day Tsushima - Busan: 2 round trips/day



#### Restaurant Business in Shanghai

Restaurant name	Akasaka-Umaya Flagship in Shanghai Jing'an	Akasaka-Umaya Shanghai Middle Huaihai Road	Umaya-Noodle Loushanguan Road	Akasaka-Umaya Shanghai World Financial Center
Opening	Feb 15, 2012	Feb 21, 2014	Feb 18, 2015	May 4, 2015
Floor area	673 m²	300 m²	37 m²	138 m²
Capacity	163 seats	96 seats	– Office building food court	50 seats









Akasaka-Umaya Flagship in Shanghai Jing'an

Akasaka-Umaya Shanghai Middle Huaihai Road

Umaya-Noodle Loushanguan Road Akasaka-Umaya Shanghai World Financial Center

# 3. Business Activities (Non-Railway Services )

# **Future Development Plans**

# Ropponmatsu Development Project

# East Block

Complex name:	c name: Ropponmatsu 421, SJR Ropponmatsu					
Location:	4-2-1 and 4-2-2 Ro	opponmatsu, Chuo-ku, Fukuoka				
Site area:	Approx. 9,950 m <sup>2</sup>					
Total floor area:	Approx. 37,000 m <sup>2</sup>					
Structure:	Ropponmatsu 421 Steel 6 above-ground					
	SJR Ropponmatsu Reinforced cond 13 above-groun	crete				
	Parking Steel	2-5 above-ground				
Uses:	Commercial facilities, science museum, graduate school, residence-style private retirement home, parking lot					
Schedule:	October 2015 September 2017	Start of construction Scheduled opening				

# West Block

Complex name:	MJR Ropponmatsu					
Location:	4-2-6 Ropponmatsu, Chuo-ku, Fukuoka					
Site area:	Approx. 11,200 m <sup>2</sup>					
Total floor area:	Approx. 43,650 m <sup>2</sup>					
Structure:	Reinforced concrete s Condominiums Commercial facilities	structure, partly steel structure Floors 2–14 above-ground Ground floor				
No. of dwelling units	351					

#### NO. OF OWEIIING UNITS: 35

Schedule:

March 2015	Start of construction
July 2015	Start of sales
March 2017	Unit transfer



# Kumamoto Station Area Development

Location:	3-15 Kasuga, Nishi-ku, Kumamoto
Site area:	Approx. 70,000 m <sup>2</sup> (including area under elevated tracks)
Total floor area	: Approx. 110,000 m <sup>2</sup>
Uses:	Station Bldg. (commercial facilities, hotel, etc.) Residence (condominiums, etc.) Parking lot, etc.
Schedule:	End of FY2017: Completion of Kumamoto Station (Kagoshima Main Line) and switchover to the elevated railway (Houhi Main Line) (provisional) Spring 2019 start of construction (provisional)



\*Artist's rendering

# Shimbashi 1 Chome Hotel Project

Hotel name:	ТВА
Location:	1-1-13 Shimbashi, Minato-ku, Tokyo
Total floor area:	Approx. 10,400 m <sup>2</sup>
Floors:	18–27
No. of guest rooms:	267 (provisional)
Scheduled opening:	Autumn 2019 (provisional)



# Grand Precia Shibaura

Location:	4-9 Shibaura, Minato-ku, Tokyo
Site area:	Approx. 2,250 m <sup>2</sup>
Total floor area:	Approx. 12,000 m <sup>2</sup>
Floors:	16 (1F: shops, 2–16F: apartment leasing)
No. of dwelling units	: 234
Scheduled opening:	Autumn 2018 (provisional)



\*Artist's rendering

\*Artist's rendering

Investment	Name	Location	No. of total units	Fiscal year for of move-in	
					2019/3
	MJR Kyudai-Gakkentoshi Residence	Nishi-ku, Fukuoka	161	~	
	MJR Akasaka Tower	Chuo-ku, Fukuoka	172	~	
S	MJR The Garden Oe	Chuo-ku, Kumamoto	193	~	
niur	MJR Kuhonji Terrace	Chuo-ku, Kumamoto	64		~
lomi	MJR The Garden Kagoshima-Chuo	Uearatacho, Kagoshima	472		~
Condominiums	MJR Onojoekimae	Onojo, Fukuoka	52		~
0	MJR Sakurazaka The Residence	Chuo-ku, Fukuoka	26		~
	MJR Shimizucho (provisional)	Shimizucho, Kagoshima	51		$\checkmark$
	MJR Shin-Oe (provisional)	Chuo-ku, Kumamoto	28		~
0	RJR Oitaekimae II (provisional)	Oita city	130	$\checkmark$	
asin	RJR Chiyo Kencho Guchi (provisional)	Hakata-ku, Fukuoka	132	$\checkmark$	
nt le	RJR Nishi Koen (provisional)	Chuo-ku, Fukuoka	45	$\checkmark$	
tme	Grand Precia Shibaura	Minato-ku. Tokyo	234		~
Apartment leasing	RJR Precia Korimoto II (provisional)	Kagoshima city	142		~
	RJR Hakataekiminami (provisional)	Hakata-ku, Fukuoka	140		~

# **Environmental Activities**

#### Basic Policy on Environmental Conservation Activities

#### - Basic Principle

The JR Kyushu Group will make concerted efforts to implement environmental conservation and thereby contribute to the creation of a sustainable society.

#### **Basic Policy**

- 1. By introducing environmental conservation technologies and using originality and ingenuity in relation to them, we will promote efficient energy use and strive to reduce CO<sub>2</sub> emissions, which are a cause of global warming.
- 2. We will not only promote waste reduction and recycling and strive for efficient use of resources but also manage and dispose of environmental pollutants appropriately.
- 3. We will strive to provide safe and comfortable transportation so that even more customers can use environmentally friendly railways.

## Numerical Targets to Combat Global Warming

JR Kyushu established the "JR Kyushu Voluntary Plan" in FY2002 as an independent action plan against global warming, and in FY2010 successfully achieved all its targets. To further contribute to combating global warming, in September 2015 JR Kyushu formulated the "JR Kyushu Low-Carbon Society Action Plan". Moving forward, we are proactively introducing eco-friendly trains, and continuing with our efforts against global warming.

#### JR Kyushu Low-Carbon Society Action Plan

In the railway division, we intend to achieve the following two targets by FY2031/3. (1) Increase the rate of introduction of energy-saving train cars to 83%.

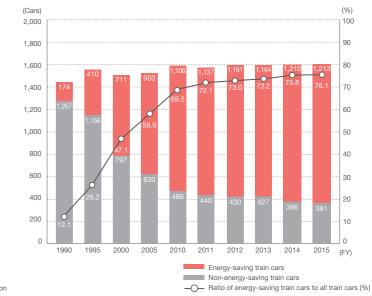
(2) Reduce unit energy consumption to 2.5% below the level in FY2012/3.

Please note that, in accordance with such factors as future changes in the transportation system, we will revise these targets as necessary.

## Energy Usage and Unit Energy Consumption (non-consolidated)



## Change in Number and Percentage of Energy-Saving Train Cars



\*Unit energy consumption = energy consumption (of electricity, fuel, etc.) ÷ train running distance in kilometers

## DENCHA, the Dual Energy Charge Train

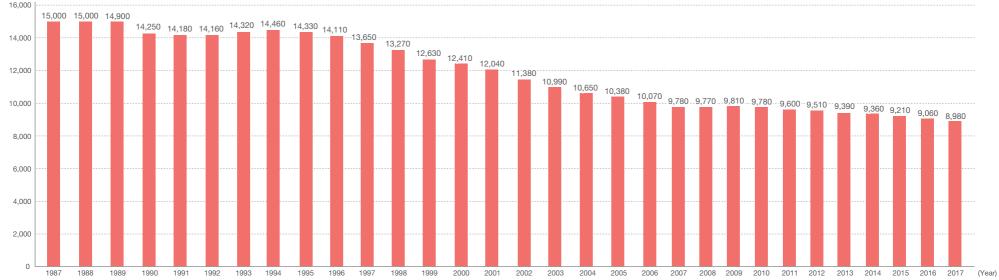
This eco-friendly, "smart" next-generation train, the DENCHA, is the first AC-electrified dual energy charge train in Japan. It began running on the Chikuho Main Line. DENCHA's energy consumption (crude oil equivalent) and  $CO_2$  emissions are much lower than a conventional diesel train, and the amount of exhaust gas discharged is zero.

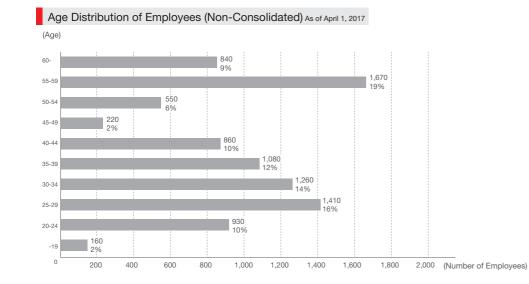


# Employees

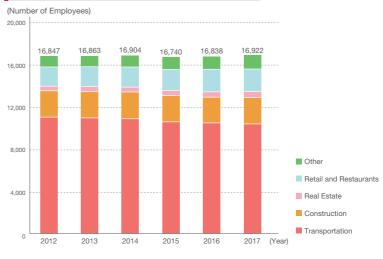
## Number of Employees (Non-Consolidated) As of April 1





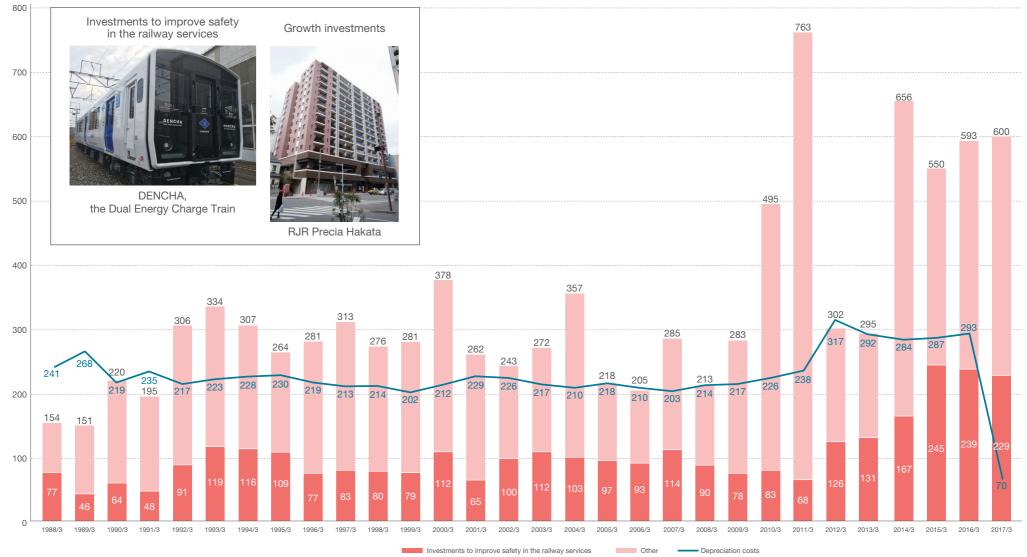


## Number of Employees (Consolidated) As of March 31



# Capital Investment Amounts (Non-Consolidated)

100 million yen



# Financial Results (Consolidated)

															100 million yen
	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3
Total assets	9,978	9,760	9,746	9,695	9,869	9,777	9,478	9,756	10,166	10,086	10,398	11,062	11,409	6,466	6,766
Total liabilities	3,457	3,185	3,061	3,001	3,035	2,929	2,680	2,858	3,256	3,061	3,099	3,659	3,697	3,409	3,282
Total shareholders' equity	6,455	6,502	6,611	6,621	—	—	—	—	—	—	—	—	_	—	-
Non-controlling interests*	66	72	72	73	(73)	(60)	(54)	(58)	(61)	(67)	(75)	(77)	(47)	(54)	(54)
Total net assets	_	_	_	—	6,834	6,848	6,798	6,897	6,910	7,024	7,298	7,403	7,712	3,057	3,484
Operating revenues (external sales)	2,348	2,516	2,547	2,564	2,658	3,112	2,999	2,926	2,971	3,328	3,428	3,548	3,574	3,779	3,829
Transportation	1,377	1,376	1,465	1,474	1,490	1,505	1,477	1,379	1,403	1,670	1,688	1,706	1,704	1,763	1,716
Construction	181	341	238	202	243	294	222	323	337	222	277	318	268	246	232
Real Estate	191	193	227	247	261	248	228	290	320	432	432	450	485	562	609
Retail and Restaurants	391	393	404	408	411	804	817	767	759	836	851	881	899	958	1,001
Other	207	213	210	232	251	259	253	164	150	166	178	191	217	249	269
Operating income (loss)	(3)	15	40	50	74	82	76	19	20	147	120	90	127	208	587
Transportation	(84)	(83)	(39)	(57)	(0)	(43)	(36)	(105)	(114)	(99)	(110)	(149)	(132)	(105)	257
Construction	8	29	12	10	14	15	7	28	26	31	35	40	43	61	59
Real Estate	64	71	62	95	45	96	95	92	99	182	160	167	184	204	226
Retail and Restaurants	6	5	4	8	11	20	16	16	11	24	26	31	24	34	34
Other	2	(0)	0	(2)	2	(0)	(1)	(2)	4	9	6	9	16	24	25
Adjustments	(0)	(6)	(1)	(3)	1	(5)	(4)	(10)	(6)	(0)	1	(8)	(9)	(9)	(16)
Non-operating income (expenses)	86	86	87	81	94	94	69	69	65	55	52	121	127	111	18
Non-operating income	18	15	8	7	10	13	12	10	8	8	7	7	8	7	29
Non-operating expenses	79	71	71	68	67	60	63	54	54	54	52	6	6	7	11
Earnings from use of the management stabilization fund	147	142	149	143	151	141	120	113	111	101	97	120	125	111	—
Ordinary income	83	102	127	132	169	177	146	88	86	202	173	212	255	320	605
Extraordinary gains (losses)	4	17	22	(117)	52	(8)	(99)	(20)	(26)	(6)	(46)	11	21	(4,764)	(49)
Extraordinary gains	264	184	220	128	205	153	207	112	184	213	104	112	363	697	306
Extraordinary losses	259	166	197	245	153	161	307	132	211	219	151	101	342	5,462	355
Net income (loss) attributable to owners of the parent	38	52	110	(10)	133	92	18	22	21	67	60	115	150	(4,330)	447
Net cash provided by operating activities	324	384	352	407	511	305	197	361	387	484	446	396	461	634	285
Net cash provided by (used in) investing activities	(220)	(176)	(277)	(225)	(500)	(312)	(141)	(507)	(798)	(485)	(445)	(590)	(692)	90	(183)
Free cash flow	103	208	74	182	11	(6)	55	(146)	(410)	(1)	1	(194)	(231)	724	102
Net cash provided by (used in) financing activities	(161)	(134)	(18)	(82)	(58)	(95)	(155)	9	387	(5)	(9)	221	198	(400)	(6)
Net increase (decrease) in cash and cash equivalents	(58)	75	56	100	(46)	(103)	(99)	(136)	(23)	(5)	(7)	26	(30)	324	95

Note: "Shareholders' equity" has been replaced by "Net assets" pursuant to Japan's Companies Act which came into force on May 1, 2006. The disclosure of related figures and items has been adjusted to reflect this change. The non-controlling interest (traditional minority interests) is included in net assets after the fiscal year ended March 31, 2007 and is re-listed in parentheses. Note: For the year ended March 31, 2014, adjustments for expenses related to seconded employees were included in non-operating expenses. However, due to a change in our secondment policy during the year ended March 31, 2014, beginning in the year ended March 31, 2014, adjustments for expenses related to seconded employees have been included in operating expenses.

100 million yen

100 millon yen

# Financial Results (Non-Consolidated)

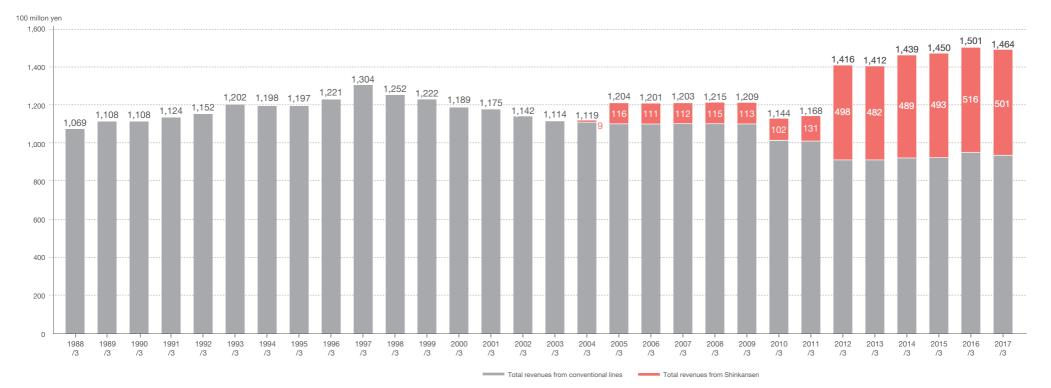
	1988 /3	1989 /3	1990 /3	1991 /3	1992 /3	1993 /3	1994 /3	1995 /3	1996 /3	1997 /3	1998 /3	1999 /3	2000 /3	2001 /3	2002 /3	2003 /3	2004 /3	2005 /3	2006 /3	2007 /3	2008 /3	2009 /3	2010 /3	2011 /3	2012 /3	2013 /3	2014 /3	2015 /3	2016 /3	2017 /3
Total assets	7,801	7,762	7,950	7,959	8,122	8,093	8,215	8,219	8,396	8,506	8,656	8,505	9,262	9,416	9,133	9,070	8,988	8,921	8,941	9,093	8,979	8,819	9,032	9,345	9,279	9,574 1	0,157	0,482	5,369	5,555
Total liabilities	801	750	900	903	1,046	1,000	1,118	1,127	1,300	1,399	1,545	2,749	2,866	2,860	2,658	2,610	2,507	2,411	2,402	2,456	2,323	2,209	2,338	2,635	2,494	2,563	3,032	3,079	2,745	2,580
Total shareholders' equity	6,999	7,011	7,049	7,056	7,075	7,093	7,097	7,091	7,096	7,106	7,111	5,756	6,395	6,555	6,475	6,460	6,481	6,509	6,539	—	_	—	—	_	—	—	_	—	_	—
Total net assets	_	_	_	_		_	_			_	_	_	_	_	_	_	_	_		6,637	6,655	6,610	6,694	6,710	6,785	7,010	7,125	7,402	2,623	2,975
Operating revenues	1,298	1,396	1,439	1,507	1,604	1,672	1,725	1,699	1,766	1,767	1,689	1,590	1,611	1,605	1,529	1,497	1,503	1,602	1,606	1,620	1,611	1,570	1,543	1,584	1,907	1,930	1,961	2,001	2,111	2,122
Railway services	1,266	1,358	1,297	1,314	1,365	1,439	1,442	1,423	1,455	1,545	1,462	1,425	1,388	1,379	1,346	1,308	1,311	1,391	1,399	1,410	1,410	1,387	1,298	1,329	1,599	1,610	1,625	1,632	1,691	1,649
Revenues from transportation	1,069	1,108	1,108	1,124	1,152	1,202	1,198	1,197	1,221	1,304	1,252	1,222	1,189	1,175	1,142	1,114	1,119	1,204	1,201	1,203	1,215	1,209	1,144	1,168	1,416	1,412	1,439	1,450	1,501	1,464
Other revenues	197	249	188	189	212	237	244	226	234	240	210	202	199	203	204	194	191	187	197	207	194	178	154	160	183	198	186	182	190	185
Revenues from related businesses	32	37	142	192	238	231	281	275	309	220	226	164	221	225	181	188	191	210	207	210	201	182	245	255	307	319	335	368	419	472
Operating expenses	1,587	1,681	1,727	1,794	1,886	1,947	1,993	1,959	1,997	1,944	1,863	1,721	1,740	1,729	1,652	1,531	1,529	1,597	1,591	1,599	1,583	1,527	1,568	1,615	1,864	1,914	1,980	1,982	2,056	1,687
Personnel expenses	768	802	914	883	912	949	961	976	963	1,003	983	915	838	801	782	671	624	596	569	558	561	553	533	535	533	543	582	557	542	531
Non-personnel expenses	559	591	571	649	730	745	777	724	782	692	627	569	655	662	606	602	657	740	767	795	764	713	764	798	969	1,027	1,062	1,085	1,162	1,025
Energy expenses	73	75	80	90	90	93	93	88	85	83	83	73	71	69	68	66	68	69	65	62	64	68	61	62	75	79	94	97	88	80
Repair expenses	218	215	170	185	215	211	208	184	204	194	175	182	202	217	202	203	217	244	301	281	302	268	279	293	322	329	340	365	389	378
Operating expenses	267	299	320	373	423	439	475	450	492	414	367	313	380	374	335	332	371	426	400	451	397	375	424	442	571	618	627	623	684	566
Taxes and dues	17	19	21	26	26	28	25	27	32	34	37	33	34	36	36	39	37	42	43	42	42	42	43	43	44	51	50	51	58	60
Depreciation costs	241	268	219	235	217	223	228	230	219	213	214	202	212	229	226	217	210	218	210	203	214	217	226	238	317	292	284	287	293	70
Operating income (loss)	(288)	(285)	(287)	(287)	(281)	(274)	(267)	(260)	(231)	(177)	(173)	(130)	(129)	(123)	(122)	(34)	(26)	4	15	21	27	42	(24)	(31)	42	15	(19)	18	54	434
From railway services	(280)	(276)	(232)	(208)	(205)	(207)	(214)	(203)	(183)	(140)	(173)	(136)	(139)	(145)	(168)	(89)	(82)	(40)	(57)	(7)	(53)	(39)	(109)	(122)	(104)	(117)	(156)	(140)	) (115)	250
From non-railway services	(7)	(8)	(55)	(78)	(76)	(66)	(53)	(56)	(47)	(37)	(0)	6	9	22	45	55	56	45	73	28	81	81	84	91	147	132	137	159	169	184
Non-operating income (expenses)	303	315	326	326	323	310	282	255	238	196	184	165	182	180	177	91	88	89	83	97	101	74	73	78	59	60	135	145	128	40
Non-operating income	21	35	47	52	50	38	34	22	26	20	22	10	18	11	10	14	12	5	4	9	12	13	12	19	11	15	22	25	24	51
Non-operating expenses	1	2	3	7	5	3	1	4	3	2	5	1	1	1	2	70	66	66	64	63	52	59	53	51	52	53	7	5	6	10
Earnings from use of the management stabilization fund	283	283	282	281	279	275	250	237	215	179	167	156	165	170	169	147	142	149	143	151	141	120	113	111	101	97	120	125	111	—
Ordinary income	15	30	38	39	42	35	14	(5)	7	19	10	34	52	56	55	57	62	93	99	118	129	117	48	46	102	75	116	163	182	475
Extraordinary gains (losses)	20	14	7	(9)	(7)	1	(5)	3	5	7	11	(1,388)	0	0	0	(9)	(3)	(47)	(45)	46	1	(92)	(9)	(4)	8	(41)	7	9	(4,819)	(42)
Extraordinary gains	39	44	38	25	16	2	16	21	13	7	26	5	58	33	117	256	177	213	121	197	141	187	98	152	207	103	103	342	694	302
Extraordinary losses	18	30	31	34	24	0	21	18	8	0	15	1,394	58	33	117	265	181	261	166	150	140	279	108	156	199	144	95	332	5,513	345
Net income (loss)	9	11	38	6	18	18	3	(5)	4	10	5	(1,355)	28	30	11	12	26	29	9	89	77	16	18	28	33	20	72	95	(4,444)	376

Note: "Shareholders' equity" has been replaced by "Net assets" pursuant to Japan's Companies Act which came into force on May 1, 2006. The disclosure of related figures and items has been adjusted to reflect this change.

Note: "Shareholders' equity" has been replaced by "Net assets" pursuant to Japan's Companies Act which came into force on May 1, 2006. Ine disclosure of related ingures and items has been replaced by "Net assets" pursuant to Japan's Companies Act which came into force on May 1, 2006. Ine disclosure of related ingures and items has been replaced by "Net assets" pursuant to Japan's Companies Act which came into force on May 1, 2006. Ine disclosure of related ingures and items has been replaced by "Net assets" pursuant to Japan's Companies Act which came into force on May 1, 2006. Ine disclosure of related ingures and items has been replaced March 31, 2014, adjustments for expenses related to seconded employees have and the provided march 31, 2014, adjustments for expenses related to seconded employees have and the provide and the provided march 31, 2014, adjustments for expenses related to seconded employees have and the provided march 31, 2014, adjustments for expenses related to seconded employees have and the provided march 31, 2014, adjustments for expenses related to seconded employees have and the provided march 31, 2014, adjustments for expenses related to seconded employees have and the provided march 31, 2014, adjustments for expenses related to seconded employees have and the provided march 31, 2014, adjustments for expenses related to seconded employees have and the provided march 31, 2014, adjustments for expenses related to seconded employees have and the provided march 31, 2014, adjustments for expenses related to seconded employees and the provided march 31, 2014, adjustments and the provided march 31, 2014, adjustments for expenses related to seconded employees have and the provided march 31, 2014, adjustments and 31, 2014, adjustme been included in operating expenses.

# Revenues from Railway Transportation

				-															_	-										100	millon yen
		1988 /3	1989 /3	1990 /3	1991 /3	1992 /3	1993 /3	1994 /3	1995 /3	1996 /3	1997 /3	1998 /3	1999 /3	2000 /3	2001 /3	2002 /3	2003 /3	2004 /3	2005 /3	2006 /3	2007 /3	2008 /3	2009 /3								
sen	Passes	—	—	—	—	—	—	—	—	—	_	—	—	—	_	—	—	0	2	4	5	6	6	7	8	20	23	24	25	26	26
Shinkans	Other	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	9	113	107	107	108	106	94	123	477	459	464	467	490	474
Shi	Subtotal	—	—	—	—	—	—	—	—	—	-	—	—	—	—	—	—	9	116	111	112	115	113	102	131	498	482	489	493	516	501
onal	Passes	206	205	206	217	226	235	241	248	257	286	284	286	283	280	281	278	278	278	279	282	283	286	284	286	288	291	296	293	295	294
Iventional	Other	862	903	902	907	926	966	956	949	964	1,018	968	935	906	894	860	836	832	809	810	808	816	809	758	750	630	637	654	663	688	668
Con	Subtotal	1,069	1,108	1,108	1,124	1,152	1,202	1,198	1,197	1,221	1,304	1,252	1,222	1,189	1,175	1,142	1,114	1,110	1,088	1,089	1,090	1,100	1,095	1,042	1,037	918	929	950	957	984	963
_	Passes	206	205	206	217	226	235	241	248	257	286	284	286	283	280	281	278	278	281	284	287	290	293	291	294	309	314	320	319	322	321
Total	Other	862	903	902	907	926	966	956	949	964	1,018	968	935	906	894	860	836	841	922	917	915	925	916	852	874	1,107	1,097	1,118	1,131	1,179	1,143
	Subtotal	1,069	1,108	1,108	1,124	1,152	1,202	1,198	1,197	1,221	1,304	1,252	1,222	1,189	1,175	1,142	1,114	1,119	1,204	1,201	1,203	1,215	1,209	1,144	1,168	1,416	1,412	1,439	1,450	1,501	1,464



# Transportation Data (Passenger-kilometers, Number of Passengers, Train-kilometers, Car-kilometers)

Passenger-kilometers
----------------------

Pa	assenger-k	cilomet	ers																											Million pass	senger-km
		1988 /3	1989 /3	1990 /3	1991 /3	1992 /3	1993 /3	1994 /3	1995 /3	1996 /3	1997 /3	1998 /3	1999 /3	2000 /3	2001 /3	2002 /3	2003 /3	2004 /3	2005 /3	2006 /3	2007 /3	2008 /3	2009 /3	2010 /3						2016 /3	2017 /3
sen	Passes	—	—	_	—	_	—	—	—	—	_	—	—	—	—	—	—	0	21	37	44	50	53	58	66	157	176	186	188	194	196
han	Other	—	—	—	-	—	—	—	—	—	_	—	—	—	—	—	—	31	387	369	369	378	370	325	423	1,666	1,605	1,639	1,674	1,735	1,655
Shir	Subtotal	—	—	—	—	-	—	—	—	—	—	—	—	—	—	—	—	32	409	406	414	428	424	384	489	1,823	1,782	1,825	1,863	1,929	1,852
onal	Passes	3,087	3,133	3,236	3,378	3,521	3,644	3,737	3,855	3,951	3,979	3,903	3,911	3,865	3,831	3,819	3,780	3,803	3,794	3,813	3,824	3,830	3,843	3,820	3,870	3,915	3,943	4,069	3,946	4,026	4,018
venti-	Other	4,576	4,769	4,656	4,615	4,811	4,925	4,815	4,712	4,680	4,707	4,534	4,368	4,238	4,185	4,174	4,189	4,192	3,932	3,912	3,926	3,955	3,937	3,698	3,714	3,149	3,198	3,287	3,329	3,421	3,320
Con	Subtotal	7,664	7,903	7,892	7,993	8,333	8,570	8,553	8,568	8,632	8,686	8,438	8,280	8,103	8,016	7,994	7,970	7,996	7,727	7,725	7,751	7,786	7,780	7,518	7,585	7,064	7,141	7,357	7,275	7,448	7,339
_	Passes	3,087	3,133	3,236	3,378	3,521	3,644	3,737	3,855	3,951	3,979	3,903	3,911	3,865	3,831	3,819	3,780	3,804	3,816	3,850	3,869	3,880	3,896	3,879	3,936	4,073	4,119	4,256	4,134	4,221	4,214
Total	Other	4,576	4,769	4,656	4,615	4,811	4,925	4,815	4,712	4,680	4,707	4,534	4,368	4,238	4,185	4,174	4,189	4,224	4,320	4,281	4,296	4,333	4,308	4,023	4,137	4,815	4,804	4,926	5,003	5,156	4,976
	Subtotal	7,664	7,903	7,892	7,993	8,333	8,570	8,553	8,568	8,632	8,686	8,438	8,280	8,103	8,016	7,994	7,970	8,029	8,136	8,131	8,165	8,214	8,205	7,902	8,074	8,888	8,924	9,182	9,138	9,378	9,191

# Number of Passengers

		1988 /3	1989 /3	1990 /3	1991 /3	1992 /3	1993 /3	1994 /3	1995 /3	1996 /3	1997 /3	1998 /3	1999 /3	2000 /3	2001 /3	2002 /3	2003 /3	2004 /3		2006 /3	2007 /3	2008 /3	2009 /3		2011 /3			2014 /3	2015 /3	2016 /3	2017 /3
	Passes	155	159	167	175	182	188	193	197	201	203	199	199	197	195	194	190	190	190	190	191	192	194	193	196	201	203	211	206	212	213
Total	Other	92	96	100	102	112	116	117	118	119	119	115	113	111	110	108	106	106	103	102	102	102	102	99	101	108	110	112	113	118	118
	Subtotal	247	256	267	277	295	305	311	316	321	323	314	312	309	306	303	297	297	293	292	294	295	296	292	297	310	314	323	319	330	331
sen	Passes	—	—	—	—	—	—	—	—	—	—	_	—	—	—	—	—	0	0	0	0	0	0	0	1	2	2	2	2	2	2
lkan	Other	—	—	—	—	—	—	—	—	—	-	-	—	—	—	—	—	0	3	3	3	3	3	2	3	9	9	10	10	10	10
Shir	Subtotal	-	—	—	—	—	—	—	—	—	-	-	—	—	—	—	—	0	3	3	4	4	4	3	4	11	12	12	12	13	13

# Train-kilometers/Car-kilometers

пап-киотте	lers/C	ar-kiio	mete	S																									Million tra	ain/car-km
	1988 /3	1989 /3	1990 /3	1991 /3	1992 /3	1993 /3	1994 /3	1995 /3	1996 /3	1997 /3	1998 /3	1999 /3	2000 /3	2001 /3	2002 /3	2003 /3	2004 /3	2005 /3	2006 /3	2007 /3	2008 /3	2009 /3	2010 /3	2011 /3	2012 /3	2013 /3	2014 /3	2015 /3	2016 /3	2017 /3
Train-kilometers																														
Shinkansen	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	0	3	3	3	3	3	3	3	9	10	10	10	10	9
Conventional Lines	47	54	58	60	61	63	64	64	63	64	64	64	66	64	65	66	66	64	64	65	65	66	66	65	61	61	61	61	61	60
Total	47	54	58	60	61	63	64	64	63	64	64	64	66	64	65	66	67	67	67	68	69	69	69	69	71	71	72	71	71	69
Car-kilometers																														
Shinkansen	—	—	—	—	-	—	—	—	—	—	—	—	—	—	—	—	0	18	19	19	19	19	19	23	68	72	72	71	71	64
Conventional Lines	211	226	243	259	267	281	289	285	274	275	273	268	260	255	266	269	274	264	264	267	270	273	273	271	248	248	250	250	250	247
Total	211	226	243	259	267	281	289	285	274	275	273	268	260	255	266	269	275	283	283	287	289	293	292	295	317	320	322	322	322	311

Note: Number of Shinkansen passengers was re-listed

Million

691

EBITDA

Ratio (%)

15%

10%

- 5%

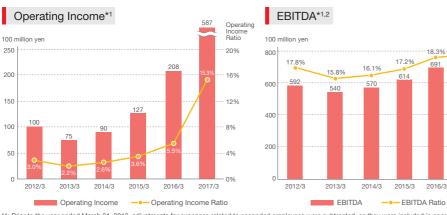
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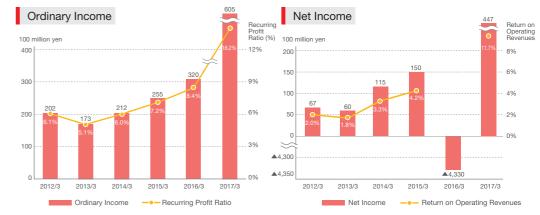
- 18.3%-----19.1% -- 20%

2016/3 2017/3



Operating Revenues from External Customers by Segment



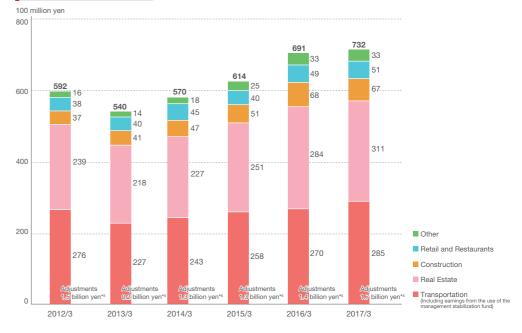


\*1: Prior to the year ended March 31, 2013, adjustments for expenses related to seconded employees were subtracted, as they were included in operating expenses. \*2: EBITDA = Operating Income + Depreciation Costs + Earnings from Use of Management Stabilization Fund (after elimination of intersegment transactions) EBITDA ratio = EBITDA ÷ consolidated Operating Revenues





### EBITDA by Segment \*3, 4



\*3: EBITDA by Segment = Operating Income by Segment + Depreciation Costs by Segment (before intersegment eliminations)

Transportation EBITDA = Transportation Operating Income + Transportation Depreciation Costs + Earnings from Use of Management Stabilization Fund (before intersegment eliminations)

\*4: The figures in bold are the consolidated EBITDA (operating income + depreciation costs + earnings from use of management stabilization fund), and since they include the intersegment eliminations between company and segment, they do not match the totals of EBITDA by segment that do not include these.

\*5: Adjustments are based on the elimination of intersegment transactions

#### FORWARD-LOOKING STATEMENTS

This document contains forward-looking statements, including future outlooks and objectives of the JR Kyushu Group. These statements are judgments made by the Company based on information, projections, and assumptions available at the time of the document's creation.

Accordingly, please be advised that actual operating results could greatly differ from the contents of this document due to the effects of the economic situation inside and outside Japan, and of the Kyushu area, real estate market conditions, the progress of respective projects, changes in laws and regulations, and a wide range of other risk factors.